

**UMKHANDLU WASEKHAYA
IMPENDLE
LOCAL MUNICIPALITY**



Final 2016/17 SBDIP

30 June 2016

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION
PLAN (SDBIP) 2016/2017**

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1. FOREWORD BY HW THE MAYOR

Our Service Delivery and Budget Implementation Plan (SDBIP) commit Impendle Local Municipality to ensure that the organization actually delivers on the Integrated Development Plan (IDP), budget (both capital and operational) spending and service delivery targets during the 2015/16 financial year. It is a continued commitment on how we will on quarterly basis implement and report on (service delivery) the objectives set out in our IDP. SDBIP gives operational expression to the developmental local government and the IDP.

We have visited all stakeholders even those in remote areas as promised in the previous budget and IDP process. Already we've had consultative meetings with all property owners on property rates as well as the IDP. The budget and tariffs will be advertised widely in the press, the website and on our notice boards. The active involvement of our ward committees in the public participation process last year was commendable. This year we have to intensify the involvement of ward committees in the budget and IDP processes as this would continue to entrench participatory democracy in our communities.

Impendle Municipality has outsourced Internal Audit Activity to a service provider for this year. Internal Audit Activity has formed a working relationship with the Provincial Internal Audit Unit and National Treasury Risk and Internal Audit Support Unit for skills and resources sharing and to strength the Internal Audit Activities operations, as a result both the National and Provincial Treasuries engaged itself in coordinating the Risk Assessment Exercises. SDBIP will serve as an tool that indicates the origin of the performance objectives for performance management, monitoring and reporting purposes that will be Audited and reported on quarterly basis.

On behalf of the people of Impendle, I **approve** the Service Delivery and Budget Implementation Plan (SDBIP) of Impendle Local Municipality for 2015/2016 Financial Year on this 11th Day of June 2015.

**CLLR S NDLELA
SPEAKER/MAYOR**

2. Introduction

The compilation of the third generation IDP of Impendle Municipality commenced by drafting the 2012/13-17 IDP process plan in July 2011 which was adopted in August of the same year. The IDP Representatives forum took place in November 2015 and further Public Participation processes took place in November 2015, April and May 2016. These were coupled by tabling the draft to council to discuss mile stones such as the Status Quo reports and review of the process plan. It is from this process that the Municipality derived its developmental objectives. These were translated to measurable outputs and performance indicators were established. The Service Delivery and Budget Implementation Plan (SDBIP) commit Administration to perform and Report on these identified performance indicators.

A risk based audit plan has been developed and systems of internal control were tested to effectively monitor the vulnerability of operations within the municipality. The Municipality had procured service provider to fast track effectiveness of audit sampling and this will also help internal audit to identify areas with high risk to be able to advise management of areas that needs urgent and immediate attention.

Circular 13 of MFMA provides guidance and assistance to municipalities in the preparation of the Service Delivery and Budget Implementation Plan (SDBIP) as required by the Municipal Finance Management Act (MFMA). The SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA. The budget gives effect to the strategic priorities of the municipality and is not a management or implementation plan. The SDBIP therefore serves as a "contract" between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end-of-year targets and implementing the budget.

In terms of s69 (3) a) of Municipal Finance Management Act 53 of 2003 the accounting officer must no later than 14 days after the approval of an annual budget submit to the mayor a draft service delivery and budget implementation plan for the budget year. In compliance with the above act I am delighted to submit this draft SDBIP to H/W the Mayor Cllr. SG Ndlela on this 14th Day of June 2016.

SI Mabaso

Municipal Manager

2. VISION AND MISSION STATEMENT

2.1 Vision

"A better life for all people of Impendle through provision of sustainable access to basic services and promotion of social and economic development"

2.2 Mission

Through the integrated development plan and the Batho Pele principles Impendle Municipality will strive for the realisation of the Council vision.

2.3 Legislative Mandate

In terms of Section 53 (1) (c) (ii) of the MFMA, the SDBIP is defined as a detailed plan approved by the mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate the following: projections for each month of –

- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote
- (iii) service delivery targets and performance indicators for each quarter, and other matters prescribed

Being a management and implementation plan (not a policy proposal) the SDBIP is not required to be approved by the council. According to Section 53 of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget. This section requires him or her to take all reasonable steps to ensure that the SDBIP is approved within 28 days. In addition, the Executive Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are circulated or made public within 14 days after its approval.

2.4 SDBIP Process (MFMA)

Section

53. (3) The mayor must ensure—

(a) that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan; and

(b) that the performance agreements of the municipal manager, senior managers and any other categories of officials as may be prescribed, are made public no later than 14 days after the approval of the municipality's service delivery and budget implementation plan. Copies of such performance agreements must be submitted to the council and the MEC for local government in the province.

Section 54. (1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must—

(a) consider the statement or report;

(b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;

(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;

(d) issue any appropriate instructions to the accounting officer to ensure—

(i) that the budget is implemented in accordance with the service delivery and budget implementation plan;

2.5 Strategic Outcomes

1. Municipal Transformation and Institutional Development

| OJECTIVES | STRATEGIES | MEASURABLE OUTPUTS | PERFORMANCE MEASURES/INDICATORS | ANNUAL TARGETS |
|--|---|--|--|-----------------------------|
| To ensure optimal Institutional Structure for efficient and effective service delivery | Review and Implement Organogram with adequate capacity | Adopted organisational structure | Date of Adoption | 2017/05/30 |
| To Provide skills development programme for staff, Councillors and the unemployed | Secure funds for Skills Development programmes | Budget Spent for Workplace Skills Plan and Seta programmes | Actual Amount Spent | R6 000 000 + R200 000 + FMG |
| | Ensure that critical vacant posts are filled, in line with the Work-study Analyst's recommendations | To ensure that Critical Skills Gaps are addressed | Date of Submission of Work-study analysis to Council | Dec-16 |
| To improve access to basic levels of services | Prepare Departmental Reports to Council | Submission of agenda items/reports to the MM for inclusion in the Council agenda | Date of submission of agenda items/reports to the MM for inclusion in Council agenda | 12 |
| To ensure that the Employment Equity Targets are met | To implement the Employment Equity policy | Employment Equity target groups employed | No of people from Employment Equity Target Group employed in the 3 Highest level of management | 2 |
| | | Update Employment Equity Report | Date of Submission | 2016-05-30 |
| To ensure that critical post are filled | Fill all vacant funded post | Funded vacant posts (other than S57 posts) | No of Funded vacant Posts filled | 9 |
| To ensure adequate Human Resource Management | Annual review of HR Policies | Review HR Policies | Date of Review | 2016-0530 |
| | | | Date of Approval | 2016-05-30 |
| To Promote Employee Wellness and Health and Safety | Annual Review of Employment Wellness and Health and Safety Policy | Review of Health and Wellness Policies and Programme | Date of Adoption | 2016-05-30 |
| | Organise/conduct Health & Wellness Programmes | Wellness and safety programmes implemented | No of programmes undertaken | |
| To Improve the standard of administrative and auxiliary support | To Review Records Management Policy | Records Management Policy and implementation programmes conducted | Date of Adoption | 2015-05-01 |

2. Good Governance and Public Participation

| OBJECTIVES | STRATEGIC OBJECTIVES | MEASURABLE OUTPUTS/PROJECTS | PERFORMANCE MEASURE/INDICATOR | ANNUAL TARGET |
|---|---|---|---|---------------|
| To promote effective Good Governance within the district Family of Municipalities | Participate in the IGR within the District | Prepare Mayor's Forum resolutions for submission to MANCO and Council | No. of reports from Mayor's Forum meetings submitted to Council | 4 |
| | | Prepare MM Forum resolutions for submission to MANCO and Council | No. of MM Forum meetings attended | 4 |
| | | Prepare ICT Cluster resolutions for submission to MANCO and Council | No. of ICT and Communications Cluster is held | 4 |
| To provide reasonable assurance on the adequacy and effectiveness of internal control systems | Development and implementation of Annual Audit Plan | Approved Audit Plan | Date of submission of Risk Based Annual Audit Plan | 1 |
| | | Quarterly Audit Reports submitted to Council | No. of Audit Reports submitted | 10 |
| To provide reasonable assurance on the adequacy and effectiveness of the Audit Committee | Implementation of the Audit committee charter | Coordinate the Audit Committee Meetings | | 4 |
| Ensure accountability on the affairs of the Municipality | To conduct Oversight Role of Council through MPAC | Hold Quarterly MPAC Meetings | No. of MPAC Meetings Held | 4 |
| To provide reasonable assurance on the adequacy and effectiveness of Risk Management | Quarterly Monitoring of the Risk register | Reviewed Risk Register | Reviewed Risk Register | 4 |
| To ensure accountability through performance driven operations | Development of the SDBIP | OPMS reviewed and implemented | Date of submission of SDBIPs | 1 |
| | | | No. of Municipal Performance Reports submitted | 4 |

| | | | | |
|---|---|--|---|----|
| | Development of Sec 56 Performance agreements with performance plans | IPMS for Section 56 / 57 Managers reviewed and implemented | No. of Performance agreements signed | 4 |
| | | | No. of Section 56 / 57 employee appraisals conducted | 4 |
| To ensure that the Public is kept informed | Conduct community dialogues/debates on issues | Annual Report developed and adopted | Date of adoption by Council | 1 |
| | | Oversight Report adopted | Date of adoption by Council | 1 |
| Development project lists to be included in the Municipality's IDP | Development of the IDP Process Plan | adoption of the IDP Process Plan | date of Adoption | |
| To ensure integration of developmental programs and projects in the Municipal area | Develop comprehensive IDP Document | Holding IDP Rep Forum Meetings | 2 Rep forum meetings conducted | 2 |
| | | A credible IDP developed | Date of adoption of Draft IDP | 1 |
| | | A Credible IDP adopted. | Date of adoption of final IDP | 1 |
| To ensure that the Public is kept informed | Ensure Effective Functioning of Ward Committees | Quarterly Minutes of ward Committee Meetings | No. of Minutes of the ward committee meetings submitted | 16 |
| Provide a secure IT infrastructure which delivers appropriate levels of data Confidentiality, Integrity and Availability. | By ensuring that the ISS Policy is being implemented from the security side | Monthly checks up on functional of devices | No. of check-ups on functional of devices | 12 |
| To ensure that ICT service providers contracts are up to date | Review of Developed and sign SLAs | Signed SLAs | No. LSAs signed | 2 |
| To promote A close alignment between IT and Business Units. | Monitoring and Supervise implementation of Policies | Annual Review ICT Policies by ICT Steering Committee | Number of reviewed ICT Policies submitted for Council | 1 |

| | | | | |
|---|--|---|----------------------------------|---|
| | | | Adoption | |
| Focussing on the continuous Development of People, Processes and Technology | Ensure reliable IT business process systems high availability to the end users | Municipal training of users on basic end user application | No of training courses conducted | 4 |
| To Review and update the Turnaround Strategy | | Reviewed Strategy | Date of Adoption | 1 |

3. Service Delivery and Infrastructure Development

| OBJECTIVES | STRATEGIC OBJECTIVES | MEASURABLE OUTPUTS/PROJECTS | PERFORMANCE MEASURE/INDICATOR | ANNUAL TARGET |
|---|--|---|---|---------------|
| To ensure accountability on service delivery | Coordinate the activities of the portfolio committee for infrastructure and Planning | Hold Portfolio Meeting | No. of Meeting | 4 |
| To improve access to basic levels of services | Prepare and Implement a departmental business plan | Developed Business Plan/Progress Report on the Implementation of the plan | No. of Business Plans/Progress Reports Submitted to Council | 9 |

Social and Economic Development

| | | | | |
|--|--|--|---|----------------|
| | Hold Meetings with Sports Council | Hold quarterly meetings | No of Meetings held | 4 |
| To Promote sports and recreation | Facilitating Annual Sport Events | Hold annual sports events (Sport Against Crime, Easter Tournament, Marathon) | Number of sports events | 3 |
| | | Participate in SALGA Games | Date of the Event | 'December 2015 |
| To Promote Youth Development | Conduct youth summit | Conduct Youth Summit | Date Held | Jun-16 |
| To effectively manage and coordinate HIV/AIDS response throughout the Municipality | Annual Review of the strategy | Reviewed the HIV & AIDS Strategy and commemorate World's Aids Day | Date Reviewed and Adopted and date held | 1 |
| | TO Implement HIV/AIDS Programs as per the Plan | Programmes Implemented | No. of Program Implemented | 7 |
| | Early Childhood Development | | No of Children's programmes | 5 |
| | | Support Elderly Activities | Hold Elderly Wellness Programmes Games | 6 |
| | To promote local writers | Ubuciko Bokubhala | Support to emerging writers/poets | 2 |
| | Critical Skills Awareness Expo | Conduct Annual Career Expo | No of Career Expo conducted | 2016-03-15 |
| To promote Economic Development | Capacitating Development of co-operative and SMMES | Capacity Building Workshop | Number of workshops conducted | 4 |
| | | Implement LED and Poverty alleviation Programs | Number of programmes Implemented | 3 |
| To create conducive environment for job creation | Development of Economic Development Policies | Reports submitted to Council | No. of reports submitted to council | 2 |
| To create job opportunities | Implementation of EPWP and CWP | Business plan for labour intensive programmes | No. of Jobs created | 68 + 1080 |

Cross Cutting

| OBJECTIVES | STRATEGIC OBJECTIVES | MEASURABLE OUTPUTS/PROJECTS | PERFORMANCE MEASURE/INDICATOR | ANNUAL TARGET |
|---|-------------------------------------|---|--|---------------|
| Promote sustainable Land Use Management | Implementation of the SPLUMA | Process SPLUMA Development Applications on regulated time | Percentage of Development Applications Completed on time | 100% |
| | Resolve Land Management issues | Attend to land issues | Number of Land issues Resolved | 5 |
| Provide research and plan outputs as required | GIS support to all units of the ILM | Shared Services Reports | No. of GIS support reports submitted | 12 |

5. Sounds Financial Management and Viability

| OBJECTIVES | STRATEGIES | MEASURABLE OUTPUTS | PERFORMANCE MEASURES/INDICATORS | ANNUAL TARGET |
|--------------------------------|------------|--|---------------------------------|----------------|
| To improve expenditure control | | Monthly reconciliation of bank balances (Bank Reconciliations) | | 12 |
| | | Monthly reconciliation of Creditors | Number of Reconciliations | 12 |
| | | Payment of creditors | Creditors Age Analysis | Within 30 days |

| | | | | |
|---|--|---|---|--------|
| | | Compliance with prescribed dates of monthly returns (Section 71 Reports) | Number of monthly returns | 12 |
| | | Compliance with prescribed dates of annual returns | Date of Submission | May-13 |
| To promote accountable financial management | Ensure that the Municipality does not regress in its Audit opinions and get Disclaimer | Acquire an electronic record-keeping system with an off-site and on-site backup storage | Number of review meetings on electronic record-keeping system | 4 |
| | | Implement Standard Charts of Accounts (SCOA) properly in allocation of accounts | Number of committee meetings on Implementation of SCOA | 4 |
| To promote effective Budgeting and Treasury | Ensure that the Municipality budgeting planning, reporting and monitoring | Develop a budget process plan | Number of Committee meetings on developing a budget plan | 1 |

| | | | | |
|--|--|---|---|----|
| | processes are effective | Revive Budget Steering Committee | Number of Budget Steering committee | 4 |
| | | Provide monthly budget reports to ManCo on monthly basis | Number of budget report meetings to ManCo | 4 |
| | | Engage HODs about their budget on regular basis | Number of meetings with HOD's | 12 |
| | Ensure expenditure is properly managed including the Capital Expenditure (CAPEX) | Report to ManCo on the Municipality's expenditure monthly | Number of report back meetings to ManCo | 12 |
| | | Report on CAPEX to indicate Municipality's spending on capital projects, in line with Infrastructure Plan | Number of report back meetings to CAPEX | 12 |

| | | | | |
|--|--|---|--|--------|
| | | Report on MIG expenditure and report to National Treasury | Number of report back meeting on MIG expenditure and report to National Treasury | 12 |
| | | Develop procurement plans against business plans and budget | Number of meetings on developing procurement plans, business plans and budget(SDBIP) | 1 |
| To improve the budgeting and reporting processes | | Budget / IDP Process Plan Approved by Council | Date of Submission and Council Resolutions | 30-Aug |
| | | Submission of all monthly returns (Section 11 Reports) | No. of returns submitted | 12 |
| | | Submission of all quarterly returns | no of returns submitted | 4 |
| | | Submission of all Budget Information (BI) annual returns | no of returns submitted | 2 |
| | | AFSs submitted on time | Date of submission | 30-Aug |
| | | Revaluation of assets and review of economic life span | Revaluation Report | 30-Jun |

| | | | | |
|-----------------------------------|---|---|---|----------------|
| | | Fixed Asset Register reconciled with General Ledger | Number of reconciliations | 12 |
| To improve the procurement system | | No. of days to place an order | No. of days for requisition less than R30 000 to be converted to a purchase order outstanding | 5 days |
| | | No. of days to finalise specification of Bid / Tender reduced | No. of days | Within 15 days |
| | | No. of days to finalise evaluation of Bid / Tender | No. of days from close of tender | Within 15 days |
| | | No. of days between the evaluation process and the adjudication process | No. of days taken to adjudicate | Within 15 days |
| | | Legislative compliance (including completion of declaration of interest from Supply Chain and Finance Personnel) m by | No. of days taken to adjudicate | |
| To ensure Revenue Enhancement | Ensure revenue is properly managed and enhanced | Develop revenue management strategy | Number of meetings on developing revenue management strategy | 1 |

| | | | | |
|--|--|--|--|----|
| | | Identify new revenue sources | Number of meetings on identifying new revenue sources | 4 |
| To ensure effective supply of goods and services | Ensure that there is effective debt management | Develop debt recovery strategy | Number of meetings on developing debt recovery strategy | 4 |
| | Ensure that Supply Chain Management (SCM) | Workshop staff and Council on SCM process | Number of Workshops for staff and council on SCM processes | 1 |
| | | Facilitate the development of procurement plan | Number of facilitation meetings of development of procurement plan | 4 |
| To ensure proper assets management | Ensure that the assets are managed properly | Conduct an evaluation and verification of assets | Number of evaluation and verification of assets meetings | 12 |

| | | | | |
|---------------------------|--|---|--|------|
| | | Do an asset reconciliation | Number of assets reconciliation meetings | 12 |
| | | Develop an asset register | Number of meetings on developing an asset register | 1 |
| | Ensure that there is compliance with Municipality Property Rate Act (MPRA) | Develop an MPRA register | Number of meetings on developing an MPRA register | 1 |
| | | Provide Update on data-cleansing of MPRA | Number of meetings on updating data-cleansing of MPRA register | 4 |
| | Ensure that Impendle is viable financially | Develop strategy for ensuring that the Municipality has sufficient funds for their activities | Number of meetings on developing strategies for ensuring that the Municipality has sufficient funds for their activities | 1 |
| | | Request funding agencies to response to funding agencies request | Number of meeting with funding agencies | 4 |
| To improve income control | | Total No. customers billed | Number of customers billed/Total No, of Customers-database (%) | 100% |

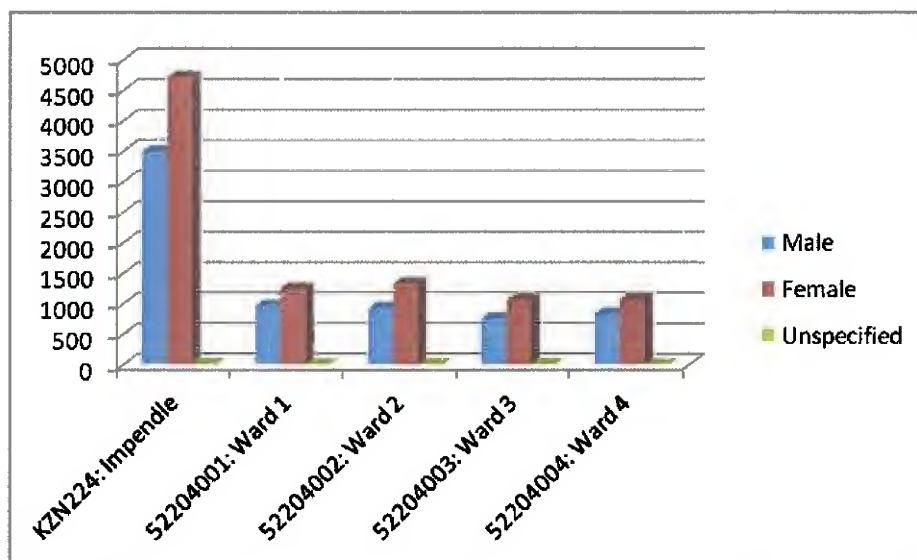
| | | | | |
|--|--|--|---|----------------|
| | | Cash collected from customers | No. of days outstanding | Within 30 days |
| | | Suspense Account Reconciliation | Monthly reconciliation of Suspense Account | 12 |
| | | Property Valuation roll | Revised Valuation Roll | 01 June 2014 |
| | | Weekly Banking | Reviewed Weekly Banking Report | 52 weeks |
| | | Debt coverage ratio | Ratio [(Total operating revenue received) - (operating grants received) / debt service payments due, including interest and capital] | 16:01 |
| | | Outstanding service debtors to revenue | No. of days debtors are outstanding (Total outstanding debtors / Actual revenue received for services) x 100 | 30 days |
| | | Cost coverage ratio | Ratio [All available cash at a particular time) + (Investments)- Conditional grants)]/ Monthly fixed operating expenditure) | 01:01 |
| | | Quarterly collection rate on billings | % Collection rate (Total receipts for services/ Total billings for services) | 75% |

| | | | | |
|--|--|---|---|-----------------|
| | | Percentage growth in revenue collected by the municipality as a % of projected revenue target | % Growth in revenue collected (Actual revenue collected for this quarter/ Targeted revenue collection for this quarter) - (Actual revenue collected previous quarter/ Targeted revenue collected previous quarter) x 100% | 80% |
| | | Grants as a % of revenue received | % Achieved (Total grants received/ Total revenue received) x 100 (DORA) | 25% own revenue |
| | | R debtors outstanding as a % of revenue received for services | % Achieved (Total outstanding debtors/ Actual revenue received for services) x 100 | Nil |
| | | % of debt over 90 days | % of debtors >90 days (Total outstanding debtors >90days/ Total outstanding debtors) x 100 | 100% |
| | | Debtors collected as a % of money owed to the municipality | % Debtors collections (Actual revenue received for services/ Total outstanding debtors) x 100 | 100% |

3. Ward Information

| | Male | Female | Unspecified |
|------------------|------|--------|-------------|
| KZN224: Impendle | 3493 | 4709 | 1 |
| 52204001: Ward 1 | 965 | 1243 | - |
| 52204002: Ward 2 | 936 | 1338 | - |
| 52204003: Ward 3 | 759 | 1061 | 1 |
| 52204004: Ward 4 | 832 | 1067 | - |

Census 2011



Census 2011

The graph and the table above demonstrate that in all four wards most household are female headed. This gives evidence of migration for males

4. Monthly Projections to be collected by Source

Refer to annexure 4 Attached

5. Quarterly Projections of Service Delivery Targets and Performance Indicators for Each Vote

Refer to annexure 5 a-d Attached

6. Monthly Projections for Operating and Capital Expenditure and Revenue for each Vote

Refer to annexure 6 Attached

7. Three Year Capital Works Program

Refer to annexure 7 Attached

8. Conclusion

The SDBIP is a key management, implementation and monitoring tool, which provides operational content to the end-of-year service delivery targets, set in the budget and IDP. It determines the performance agreements for the municipal manager and all top managers, whose performance can then be monitored through section 71 monthly reports, and evaluated through the annual report process. The biggest challenge is to develop meaningful nonfinancial service delivery targets and indicators, in addition to the budget indicators however this will remain work in progress for the Municipality.

ANNEXURES

| Item Number | Item |
|--------------------|---|
| 4 | Monthly Projections to be collected by Source |
| 5 | Quarterly Projections of Service Delivery Targets and Performance Indicators for Each Vote |
| a. | Office of The Municipal Manager |
| b. | Budget and Treasury |
| c. | Infrastructure and Planning Services |
| d. | Corporate and Community Services |
| 6 | Monthly Projections for Operating and Capital Expenditure and Revenue for each Vote |
| 7 | Three Year Capital Works Program |

| Corporate Social Responsibility Report for 2017-2018 | | | | | | | | | | | | | | | |
|--|--|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|
| Sl. No. | Activity | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks |
| | | | | | | | | | | | | | | | |
| 001 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 002 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 003 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 004 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 005 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 006 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 007 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 008 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 009 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 010 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |

| Division Programme: Corporate Services | | | | | | | | | | | | | | | |
|--|--|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|
| Sl. No. | Activity | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks |
| | | | | | | | | | | | | | | | |
| 001 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 002 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 003 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 004 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 005 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 006 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 007 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 008 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 009 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 010 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |

| Division Programme: Corporate Services | | | | | | | | | | | | | | | |
|--|--|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|
| Sl. No. | Activity | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks |
| | | | | | | | | | | | | | | | |
| 001 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 002 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 003 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 004 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 005 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 006 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 007 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 008 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 009 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 010 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |

| Division Programme: Corporate Services | | | | | | | | | | | | | | | |
|--|--|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|
| Sl. No. | Activity | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks |
| | | | | | | | | | | | | | | | |
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| 002 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 003 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 004 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 005 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 006 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 007 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 008 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 009 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 010 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |

| Division Programme: Corporate Services | | | | | | | | | | | | | | | |
|--|--|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|
| Sl. No. | Activity | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks |
| | | | | | | | | | | | | | | | |
| 001 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 002 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 003 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 004 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 005 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 006 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 007 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 008 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 009 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 010 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |

| Division Programme: Corporate Services | | | | | | | | | | | | | | | |
|--|--|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|
| Sl. No. | Activity | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks |
| | | | | | | | | | | | | | | | |
| 001 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 002 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 003 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 004 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 005 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 006 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 007 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 008 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 009 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 010 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |

| Division Programme: Corporate Services | | | | | | | | | | | | | | | |
|--|--|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|
| Sl. No. | Activity | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks |
| | | | | | | | | | | | | | | | |
| 001 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 002 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 003 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 004 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 005 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 006 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 007 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 008 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 009 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 010 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |

| Division Programme: Corporate Services | | | | | | | | | | | | | | | |
|--|--|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|
| Sl. No. | Activity | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks |
| | | | | | | | | | | | | | | | |
| 001 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 002 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 003 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 004 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 005 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 006 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
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| Division Programme: Corporate Services | | | | | | | | | | | | | | | |
|--|--|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|-----------|--------|--------|----------|-----------|
| Sl. No. | Activity | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks | Status | Target | Actual | Variance | Remarks |
| | | | | | | | | | | | | | | | |
| 001 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 002 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed |
| 003 | To ensure that all employees are aware of the company's CSR policy and objectives. | 100% | 100% | 0 | Completed | Completed | 100% | 100% | 0 | Completed | | | | | |

| | | | | | | | | | | | | | | | |
|---------|--|---|---|----|----|---|------------|-----|-----|-----|-----|-----|-----|-----|--|
| CORP 29 | Municipal Trust | | | | | | | | | | | | | | |
| CORP 10 | To Provide Employee Wellness and Safety Programs | Annual Review of Employment, Health and Safety Programs | Review of Health and Safety Programs | 1 | 1 | 0 | 2017-05-30 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| CORP 11 | Organizational Health and Safety Programs | Organizational Health and Safety Programs | Review of Health and Safety Programs | 2 | 0 | 0 | 2017-05-30 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| | | | | | | | | | | | | | | | |
| CORP 12 | To Improve the Financial Performance and Support | Review of Financial Performance and Support | Review of Financial Performance and Support | 1 | 0 | 1 | 2017-05-30 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| CORP 13 | Review of Financial Performance and Support | Review of Financial Performance and Support | Review of Financial Performance and Support | 1 | 0 | 1 | 2017-05-30 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| CORP 14 | Review of Financial Performance and Support | Review of Financial Performance and Support | Review of Financial Performance and Support | 12 | 12 | 0 | 2017-05-30 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| CORP 15 | Review of Financial Performance and Support | Review of Financial Performance and Support | Review of Financial Performance and Support | 4 | 4 | 4 | 2017-05-30 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| CORP 16 | Review of Financial Performance and Support | Review of Financial Performance and Support | Review of Financial Performance and Support | 4 | 4 | 4 | 2017-05-30 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| CORP 17 | Review of Financial Performance and Support | Review of Financial Performance and Support | Review of Financial Performance and Support | 4 | 4 | 4 | 2017-05-30 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |

| | | | | | | | | | | | | | | | | | |
|---------|--|---------------------------------|-----------------------------|-----------------------------------|---|---|---|------------|---|-----|------------|---|----------|------|-----|---------------------|--|
| COAM 10 | | To promote local artists | Unleash Exhibition | Support to emerging photographers | 2 | 0 | 0 | 2 | 1 | N/A | 1 | 0 | R 50 000 | CCSM | Yes | Attendance Register | |
| COAM 11 | | Critical Skills Assessment Expo | Graduate Annual Career Expo | No of Career Expo conducted | 1 | 1 | 0 | 2014-05-15 | 1 | 1 | 2017-05-15 | 0 | R 50 000 | CCSM | | Finance & Reports | |

[illegible]

Prepared by Mr. SI Mabaso

Submitted By

Received By

on the
on the

| Part No. (P) | Part No. | Qty (Q) | Material | Notes |
|---------------|----------|---------|----------|-------|
| FI/ 1-92 | | | | |
| FI/ 93 - 112 | | | | |
| N/A | | | | |
| N/A | | | | |
| FI/ 113-125 | | | | |
| FI/ 126 - 130 | | | | |
| | | | | |
| FI/ 131 - 137 | | | | |
| N/A | | | | |
| FI/ 138 - 142 | | | | |
| N/A | | | | |

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[illegible]

[illegible]

[illegible]





KZN224 Impendle - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

| Ref | Description | Vote 1 - Executive and Council | Vote 2 - Budget and Treasury Office | Vote 3 - Infrastructure and Planning | Vote 4 - Community and Social | Vote 5 - [NAME OF VOTE 5] | Vote 6 - [NAME OF VOTE 6] | Vote 7 - [NAME OF VOTE 7] | Vote 8 - [NAME OF VOTE 8] | Vote 9 - [NAME OF VOTE 9] | Vote 10 - [NAME OF VOTE 10] | Vote 11 - [NAME OF VOTE 11] | Vote 12 - [NAME OF VOTE 12] | Vote 13 - [NAME OF VOTE 13] | Vote 14 - [NAME OF VOTE 14] | Vote 15 - [NAME OF VOTE 15] | Total |
|-----|--|--------------------------------|-------------------------------------|--------------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|----------------|
| 1 | Revenue By Source | | | | | | | | | | | | | | | | |
| | Property rates | | 4 479 | | | | | | | | | | | | | | 4 479 |
| | Property rates - penalties & collection charges | | | | | | | | | | | | | | | | - |
| | Service charges - electricity revenue | | | | | | | | | | | | | | | | - |
| | Service charges - water revenue | | | | | | | | | | | | | | | | - |
| | Service charges - sanitation revenue | | | | | | | | | | | | | | | | - |
| | Service charges - refuse revenue | | | | | | | | | | | | | | | | - |
| | Service charges - other | | | | | | | | | | | | | | | | - |
| | Rental of facilities and equipment | | | 14 | 38 | | | | | | | | | | | | 52 |
| | Interest earned - external investments | | 894 | | | | | | | | | | | | | | 894 |
| | Interest earned - outstanding debtors | | 120 | | | | | | | | | | | | | | 120 |
| | Dividends received | | | | | | | | | | | | | | | | - |
| | Fines | | | | | | | | | | | | | | | | - |
| | Licences and permits | | | | | | | | | | | | | | | | - |
| | Agency services | | | | | | | | | | | | | | | | - |
| | Other revenue | | 47 | 67 | 42 | | | | | | | | | | | | 156 |
| | Transfers recognised - operational | 7 837 | 9 682 | 17 360 | 8 575 | | | | | | | | | | | | 544 |
| | Gains on disposal of PPE | | | | | | | | | | | | | | | | 43 355 |
| | Total Revenue (excluding capital transfers and contribution) | 7 837 | 15 003 | 17 361 | 9 724 | | | | | | | | | | | | 48 925 |
| | Expenditure By Type | | | | | | | | | | | | | | | | |
| | Employee related costs | 2 150 | 5 095 | 5 579 | 7 789 | | | | | | | | | | | | 20 634 |
| | Remuneration of councillors | 2 307 | | | | | | | | | | | | | | | 2 307 |
| | Data impairment | | 1 744 | | | | | | | | | | | | | | 1 744 |
| | Depreciation & asset impairment | | 7 715 | | | | | | | | | | | | | | 7 715 |
| | Finance charges | | 207 | | | | | | | | | | | | | | 207 |
| | Bulk purchases | | | | | | | | | | | | | | | | - |
| | Other materials | | | | | | | | | | | | | | | | - |
| | Contracted services | | | | | | | | | | | | | | | | - |
| | Transfers and grants | | 3 620 | | | | | | | | | | | | | | 3 620 |
| | Other expenditure | 2 396 | 3 531 | 11 421 | 5 652 | | | | | | | | | | | | 23 012 |
| | Loss on disposal of PPE | | | | | | | | | | | | | | | | - |
| | Total Expenditure | 6 853 | 21 913 | 17 000 | 14 044 | | | | | | | | | | | | 59 823 |
| | Surplus/(Deficit) | 972 | (6 911) | 361 | (4 321) | | | | | | | | | | | | (9 885) |
| | Transfers recognised - capital | | | | | | | | | | | | | | | | - |
| | Contributions recognised - capital | | | 11 382 | | | | | | | | | | | | | 11 382 |
| | Contributed assets | | | | | | | | | | | | | | | | - |
| | Surplus/(Deficit) after capital transfers & contributions | 972 | (5 911) | 11 743 | (4 321) | | | | | | | | | | | | 1 494 |

1. Departmental columns to be based on municipal organisation structure

check balance

548 473

BTO 28

Prepared by Mr. OV Kunene

Submitted By

Received By

.....on the
.....on the

